



13-17 SEPTEMBER 2021
LONDON INTERNATIONAL
SHIPPING WEEK

THE OFFICIAL

POST-EVENT REPORT



LISW21 IN NUMBERS

25,700,000

Hashtag reach on
Twitter

13,600,000

Viewers in broadcast

825,000

Recipients of the
LISW21 eshots

580

Guests at the Gala
Dinner

400

Delegates at the
Headline Conference
at the International
Maritime Organization

1,690

Pieces of news coverage with a
1,900,000,000
potential reach in international, national
and regional news

160

Events, in-person
and virtual

88

Highly valued
sponsors

90

International
Supporting
Organisations

50+

Accredited media

17

Media partners

14

UK Government
Ministers

10

UK Government
Departments

9

Organising associations

5

UK Government
Secretaries of State

5

Peers of the Realm

4

Accredited charities

2

Royal Navy vessels

1

Royal Princess



Department
for Transport

From the Minister

Letter sent to John Hulmes, Chair, LISW21 Steering Group

am writing to thank you for both your personal contribution and that of the *London International Shipping Week (LISW) 2021 Steering Group* for making this year's event such a success.

Despite the uncertainty of the event being able to proceed at all, the planning and execution of LISW 21, the enthusiasm and experience represented on the Steering Group demonstrated the dedication of everyone involved to ensuring the success of the week. The leadership of the Steering Group and the determination to proceed in rapidly changing circumstances certainly helped to ensure the event did proceed and exceeded expectations from just a few months previously.

This year's event was certainly highly appreciated by all those who took part and engaged with us throughout the week. Feedback from the Secretary of State and my fellow ministers who attended events during the week, has been nothing but praise for the wonderful way that we presented not just the maritime sector, but our advances in new technologies, our investment in people, our commitments to a cleaner, greener industry and our enviable professional services. This all demonstrated our achievements and our readiness for the future to a truly global audience.

I was particularly pleased that in a time of recovery following the effects of the pandemic, there was real enthusiasm to tackle the challenges we face in the wake of the global problems we have all faced;

decarbonisation, seafarer welfare, growth and supporting the economy. The conversations have started during LISW, it is up to all of us to ensure that these are continued at the *Global Maritime Forum* and COP26 which lie ahead of us in the coming months.

The excellent relationships between government and our maritime sector have all worked in partnership to deliver LISW. These partnerships will be invaluable to us if we are to achieve our commitments laid out in Maritime 2050.

Again, this could not have been possible without the insight, wisdom, guidance and dedication from you and the other members of the Steering Group and sub-committees who gave up their time and resources to ensure a successful week. I would ask that you circulate a copy of this letter to the Steering Group to again, on behalf of myself and the Secretary of State, thank you all for your contribution to a successful LISW 21 and I very much look forward to the tenth anniversary of LISW in 2023.

Yours sincerely,

Robert Courts MP

Minister for Aviation, Maritime and Security



London International Shipping Week – the premier global maritime event and the UK's second-largest international conference this year, after COP26

Robert Courts MP, Minister for Aviation, Maritime & Security



LISW21 was once again an important vehicle for the Royal Navy to showcase its support to the UK's maritime sector, in particular shipping, through the protection of our maritime trading routes and maintaining freedom of navigation across the globe. We were delighted that *HMS Albion*, at the buoys off Greenwich, was able to host high profile events on green shipping and innovation and be the venue for the Secretary of State for Defence's launch of the UK's National Shipbuilding Office

*Rear Admiral Iain Lower,
Director Strategy and Policy,
Royal Navy*



#LISW21

From the Chair

It has been such a huge privilege to chair the Advisory Board for *London International Shipping Week*. The Board contained such a focused and engaged collection of senior maritime figures – it was a pleasure to work with them all. Against the constantly changing global Covid situation, where each board meeting seemed to present new challenges to wrestle with, this team, together with the hard-working Steering Group who undertake so much of the heavy lifting, delivered a stunningly successful *LISW*.

The Board of Advisors provides governance and overview, as well as support and ideas, for the *LISW* team, and in particular the Steering Group. This is the fourth *LISW* that I have chaired. It's been a source of pride and satisfaction to us all that each one has surpassed our goals and ambitions. These successes have many fathers: the remarkable *LISW* team – Steering Group, Board of Advisors, and the different working groups – but also the wider industry, its Trade Associations, the UK Government as well as the devolved administrations, Shipping Innovation, the Royal Navy, and not to forget the vital sponsors, without whom it would all not be possible. And we are always extremely grateful to HRH Princess Anne for her encouragement and support.

The unique maritime ecosystem to be found in London and across the United Kingdom provides such a rich foundation and explains the total number of at least 160 events (not to mention a number of unofficial and unnotified ones) and the impressive range covered.

I look forward already to *LISW23* and wish every success to the team, and especially to my successor, Denis Petropoulos. The appointment of Denis, with his strong network of Ship Owner, Charterer and Ship Broker connections, as Chair of *LISW23*, will only enhance international participation at this essential event for the global shipping industry

Yours sincerely,

Lord Mountevans

Chair, *LISW21* Board of Advisors

Driving Growth and Recovery in a Disrupted World

London International Shipping Week 2021 (LISW21) will be long remembered as one of the most extraordinary maritime events ever to have taken place.

For the fifth time in a row, this remarkable biennial maritime week exceeded all expectations and met all success criteria, even though, even with just weeks to go, the giant dark cloud of Covid-19 that had hung over it since February 2020, simply could not be blown away. For 18 months and more, serious doubts about whether LISW21 would be allowed to go ahead dominated the thoughts of every organiser, stakeholder, sponsor, speaker and delegate, with the levels of optimism and pessimism ebbing and flowing relentlessly with no end in sight; as if the entire project were floating on a stormy sea with no land to be seen in any direction.

As almost every other international maritime event in 2020 and 2021, in whatever sector, found itself cancelled or turned into a virtual event, there was enormous pressure from all sides to postpone LISW21 for a year, or even to skip an edition and wait until 2023, or else give up on an in-person event and go fully virtual.

Whether through luck or judgement – or sheer bloody-mindedness – the LISW21 Steering Group, ably led by John Hulmes and backed up by representatives from UK government and industry, took the decision to forge ahead with an in-person event, in so much as was possible given any continuing pandemic regulations such as compulsory mask wearing and social distancing.

However, given the ever-changing Covid regulations in the UK and elsewhere, the uncertainty over international travel and the prospect of a last-minute lockdown, plans also had to be made well in advance for the week to be able to switch from an in-person event to an online event. Although super costly and time-consuming, a portal was created through which LISW21 events could be live streamed or watched on demand, and which allowed all participants to check the event calendar, register for online, hybrid and in person events, and to network with everyone else on the portal. Given that only a year or so before LISW21 began, hardly anyone had ever held a Zoom or a Teams meeting, let alone participated in an online conference, it is not surprising that the LISW21 portal posed a few challenges, both to online event organisers and to

virtual delegates. But obstacles were overcome and, against the odds, *LISW21* went ahead, with a wide variety of in-person events supplemented by an equally wide array of hybrid and virtual events. In short, rather than being postponed or cancelled, *LISW21* ended up attracting a larger audience than it might have done should the pandemic never have happened.

LISW21 was the first major maritime event to take place anywhere in the world since the ravages of Covid prompted a global lockdown and there is no doubt that it was not only welcome but also very much needed by a maritime community robbed for 18 months of the face-to-face networking that is its lifeblood. While fewer people were able to travel to London due to ongoing restrictions and company travel bans, those that were able to come enjoyed some remarkable events.

As is now tradition, Shipping Innovation opened the week with a Sunday champagne reception at one of London's leading bijou art galleries, ahead of the London Stock Exchange Market Open Ceremony first thing on Monday morning which triggered a cascade of events held throughout the week at some of the most iconic venues in London.

Highlights included an HM Government Ministerial Roundtable at the Foreign, Commonwealth and Development Office, the *LISW21* Headline Conference at the International Maritime Organization and the *LISW21* Gala Dinner at the National Maritime Museum in Greenwich. The Princess Royal, HRH Princess Anne, the Chancellor of the Exchequer, as well as numerous

Secretaries of State, Ministers and other VVIPs played a full role in many of the events, while the Royal Navy once again showed its steadfast support by sailing *HMS Albion* and *HMS Argyll* into London to host numerous activities.

The Southampton Boat Show and Mersey Maritime's awards dinner in Liverpool helped spread *LISW21* activities beyond London, while the Defence & Security Equipment International (DSEI) exhibition also added to the week. ■



What we achieved together in pulling off such a successful *LISW21* – against all the odds and in the face of enormous uncertainty – underscores the tremendous work ethic and dedication that our team and all the other stakeholders have demonstrated throughout the two-year process

Llewellyn Bankes-Hughes, Co-creator, owner and organiser of London International Shipping Week



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Another hugely successful LISW bringing together the best of the global maritime industry for some great discussion, debate and networking at this pivotal moment for our industry as it faces the tremendous challenges of decarbonisation and new and disruptive technologies and at a time when capital is in such short supply

*Harry Theochari, Senior Consultant,
Norton Rose Fulbright*



Art for Art's Sake

Now an institution before the start of *London International Shipping Week*, Shipping Innovation's champagne opening reception, held on Sunday 12 September at the Rebecca Hossack Gallery, once again brought together friends and colleagues from the shipping industry, government and beyond to enjoy a relaxing get together surrounded by fabulous maritime themed paintings. Among the 100+ VIP guests were Lord Mountevans and Dame Liz Gloster, and Vijay Daryanani MP, Gibraltar's Minister of Business, Tourism and the Port, who was joined by the Gibraltar Port Authority and Maritime Administration. The champagne was kindly sponsored by Piaff and the event was hosted by LISW co-founders, Shipping Innovation's directors Sean Moloney of Elaborate Communications and Llewellyn Bankes-Hughes of Petrosport. ■



Stocks and Shares

Due to ongoing Covid restrictions, the traditional LISW launch event, the Market Open Ceremony at the London Stock Exchange at 8 o'clock sharp on Monday morning, was a smaller affair than in years past, but the fanfare as the market opened was as electrifying as ever. Robert Courts MP, UK Minister of Aviation, Maritime & Security and Parliamentary Under-Secretary of State at the Department of Transport pressed the 'button' to launch LISW21 and detonate an explosion of colourful market data. Synonymous with London's unique history as a home to domestic and international business, the LSE Market Open Ceremony reflects the expertise and breadth of the London markets and its electronic installation is one of the largest of its type in the world. The ceremony was co-sponsored by Qatar Airways and ATP Marine & Energy. ■



HQS Wellington

HQS *Wellington*, home of the Honourable Company of Master Mariners, became the UK government's base for *London International Shipping Week 2021*. The ship, an ex-Royal Navy Grimsby class sloop and now livery hall to the company, provided a suitably grand, historic setting on the River Thames for a range of events designed to showcase the range of work that the Department for Transport (DfT) is doing to spotlight, promote and encourage the UK maritime sector. DfT, working with Maritime UK, made significant use of the vessel, hosting a number of events throughout the week. ■



Middle East Focus

International law firm Ince hosted a virtual webinar, attended online by 68 viewers, that highlighted legal issues in the Middle East. Ince lawyers Rania Tadros, Mohamed El Hawawy and Khurram Ali first explored the issues that arise regularly from the Middle East perspective: from ship arrest, to ship abandonment, cargo claims, and limitation of liability. The second part of the session focused on 'doing business' in Saudi Arabia. ■

The Future of the UK Flag

Director of UK Maritime Services, Katy Ware, led an update on the achievements of the UK Flag over the past 18 months. In the hybrid session, Katy talked through how the UK led the way throughout Covid, as a flag that supports its operators, as well as others in times of crisis and, the pace that the team has worked at to deliver digital projects and services throughout this period. Other topics addressed during the session included the future of the flag's continued digitalisation, the future of seafarer training and the regulation of future technologies, as well as showcasing testimonials from some key customers. ■

UK Shipping Concierge Service Launch

LISW21 kicked off on Monday with the official launch of the new UK Shipping Concierge service, followed up by a virtual launch event the next day. The virtual launch was hosted by the new UK Shipping Concierge team who shared information about why the service has been launched and how it will support and benefit those maritime businesses looking to move to or expand in the UK. The team was joined by special guests from the Department for Transport, Department for International Trade and Maritime UK to discuss the wider positive impacts for the sector. ■

Accelerating ESG Strategies in Shipping

OneWeb used LISW21 as a platform to convene industry-leading opinion on the relationship between connectivity, technology and improving ESG performance. Moderated by the futurist, KD Adamson from The Futures Agency, the panel highlighted how greater access to data, and its strategic use, will improve commercial and environmental performance, better manage crew welfare, boost operational efficiency, increase the accuracy of regulatory reporting, and support the governance of the oceans. It's talk show style panel discussion was hosted as a hybrid event at the offices of Marsh on the banks of the River Thames. Panellists included Carole Plessy, Head of Maritime at OneWeb, Shahn Bothma, Business Analyst & ESG Lead at Gearbulk, Tony Gurnee, CEO of Ardmores Shipping, Amy Barnes, Head of Climate & Sustainability Strategy at Marsh, and Roberto Coustas, CEO of DeepSea. ■

Pride in Maritime

Maritime UK's hybrid in-person and online *Pride in Maritime Roundtable seminar* hosted aboard *HQS Wellington* looked at how the industry can continue to be made more welcoming to LGBT+ people, as well as hearing about current initiatives. The roundtable was the second in a series held under Maritime UK's Diversity in Maritime umbrella, but the first such event to be held at LISW. The seminar also heard about the need to address safety concerns for crew and shoreside staff sent abroad to areas where diversity in sexuality is not recognised, or still illegal.

Seminar participants were particularly interested in the Royal Navy's experience of progressing diversity for its LGBT+ staff, and how that could be emulated in the merchant fleet. Royal Navy initiatives include establishing the Compass network, efforts to implement inclusive language, and a new process of nominating senior staff such as admirals as champions to take its work further. In total there were 66 virtual attendees, 9 virtual panellists and 5 panellists in the room. ■



Cooperation is key

The *International Shipowning and Shipmanagement Summit* concluded that cooperation is the key to resolving crises such as Covid and that global shipping needs a single, unified voice that governments and other industry sectors will listen to. A stellar line up of speakers debated whether, with so many stakeholders, a complete and effective coming together of the shipping industry is possible.

Guy Platten, Secretary-General of the International Chamber of Shipping, Mark O'Neil, President of Columbia Shipmanagement, and President of InterManager, Demetris Fafalios, Chairman of the International Association of Dry Cargo Shipowners (INTERCARGO), Dr Phil Belcher, Marine Director of INTERTANKO, Caroline Yang, President of the Singapore Shipping Association, Bjorn Hojgaard, CEO of Anglo-Eastern Univan Group and Chairman of the Hong Kong Shipowners Association (HKSOA), and Manish Singh, Chief Executive of Ocean Technologies Group were among the industry leaders joining the virtual debate. ■

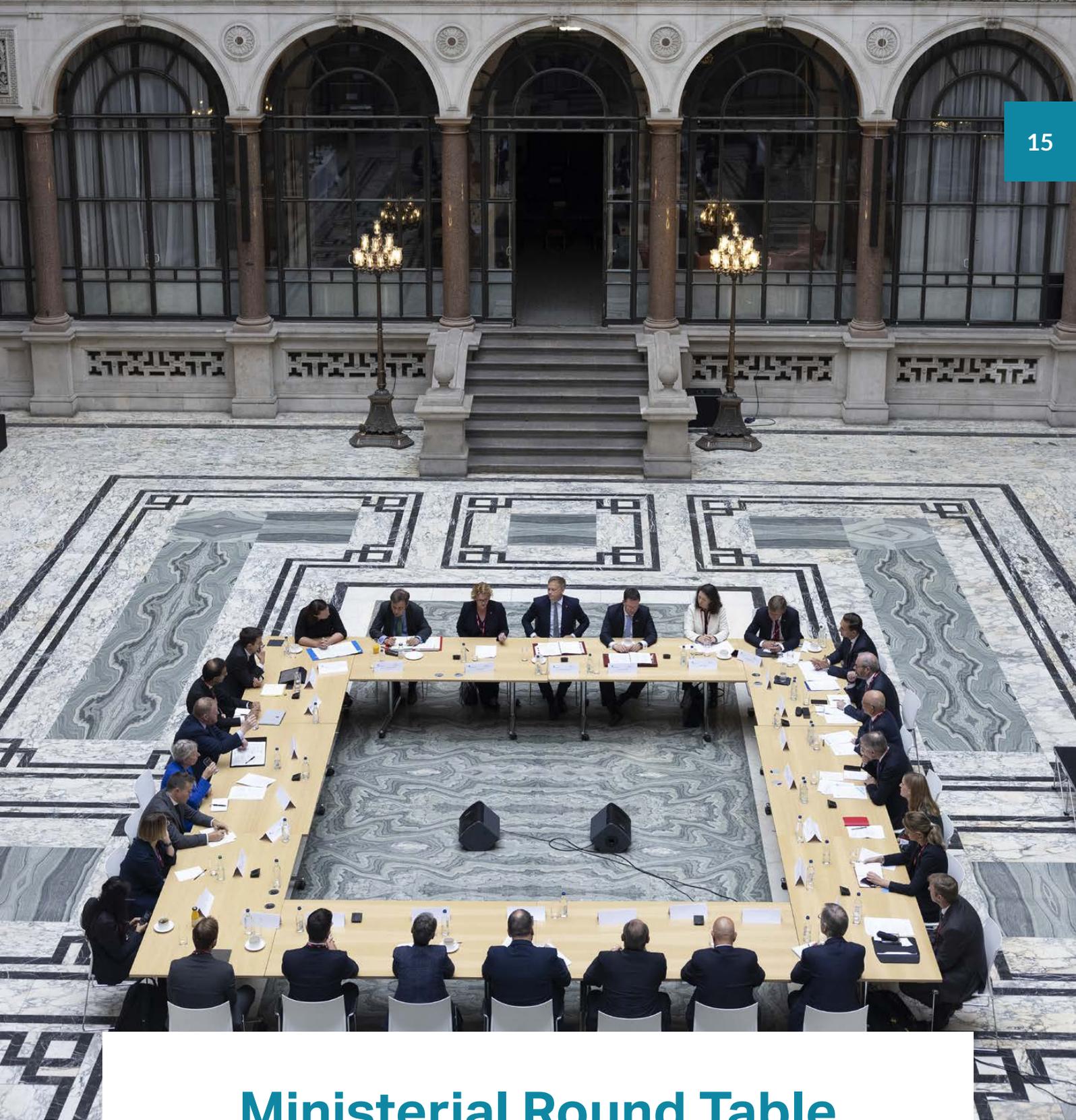


HRH Lunchtime Reception

The HRH Lunchtime Reception took place at Trinity House and was attended by HRH The Princess Royal along with 30 VVIPs who were key industry figures from the UK and around the world. The aim of this event was to show the strength of the UK maritime sector in a post-Brexit and post-Covid world. Industry colleagues had the opportunity to meet Princess Anne in a 'meet and greet' networking session that took place in the Court Room. The event ended with speeches from Sarah Kenny OBE, Maritime UK Chair, Robert Courts MP, Maritime Minister and finally Princess Anne, Maritime UK Patron. ■

Lord Grimstone Investment Roundtable

Following on from the HRH Lunchtime Reception, the Lord Grimstone of Boscobel KT, Investment Roundtable took place in the Library Room at Trinity House. The roundtable was organised with Department for International Trade (DIT) and was attended in person by 30 key maritime figures and decision makers, with Lord Grimstone attending virtually. Key themes discussed were, how can the UK attract inward investment and how the UK can become more competitive and favourable for shipping companies and services. This session also took place on the day that the UK Shipping Concierge was announced which led into discussions on what the UK can do to bring back the shipping community to the UK. ■



Ministerial Round Table

The impressive surroundings of the Durbah Court in the Foreign, Commonwealth and Development Office hosted what has become a staple of the LISW calendar. The Ministerial Roundtable, chaired by Secretary of State for Transport the Rt Hon. Grant Shapps and joined by the Maritime Minister Robert Courts, Department for International Trade Minister Greg Hands and Department for Environment, Food and Rural Affairs Minister Victoria Prentis, hosted industry leaders to discuss some of the key issues the maritime sector is facing today. The potential for maritime to support in Levelling Up the nation was high on the agenda and the specially invited group also discussed green shipbuilding and decarbonisation. ■



UK Export Finance

HQS Wellington played host to an event jointly organised by UK Export Finance and the Department for Transport to showcase the support and packages available to businesses focused on international trade and exports. This well attended event helped shine a spotlight on the support government has made available to grow and develop global trade. As we emerge from the pandemic and in a new landscape following the UK's departure from the European Union, delegates were interested and pleased to find out more about all that is on offer. ■



Transparency in Bunkering

With marine fuels now thrust into the global spotlight as the world focuses on decarbonisation and cutting harmful emissions, Petrosport's *Transparency in Bunkering Forum* proved both timely and highly informative. Held at the offices of international law firm Norton Rose Fulbright, the Forum examined the highly competitive, low margin business of bunkering, from initial enquiry to due diligence, banking, credit lines, credit, and trade insurance. It also looked at how bunker licensing, digitalisation, and technologies, such as mass flow metering, can help to streamline the bunker deal and enhance transparency throughout. The half-day event also provided the launchpad for new bunker supplier organisation, Marine Fuels Alliance. ■

Crew Changes and Vaccinations

Ship Management International held a roundtable discussion with leaders of the global crew travel sector about the effect of the Covid-19 pandemic on the industry and the issue of vaccinations and their impact on the movement of seafarers.

Panellists were Hans Boers, Co-CEO of Boers Crew Services, Capt. Faouzi Fradi, Group Director of Crewing and Training at Columbia Shipmanagement, Konstantinos Oikonomou, CEO of Marine Tours, Matt Raos, Senior Vice President of Global Sales at Qatar Airways and Theofilos Xenakoudis, Director of Worldwide Business Operations at IRI/The Marshall Islands Registry.

Oikonomou told delegates: 'Of course, we've come a long way and seafarers can travel all over the world, almost. But it's a very challenging situation, and what makes it a challenge is that we don't have a global policy for the travelling of seafarers. Unfortunately, each country has its own regulations, and now, with the vaccine rollout this has become a bit more complex as well. From our experience up to now, major destinations, like the US, China, Japan, Singapore, Australia and New Zealand have not made any significant differentiations to a vaccinated seafarer versus a non-vaccinated seafarer, and this has to do with the seafarers as well as the superintendents and others. So, we see the challenges continuing and we don't see a great appetite from major countries who represent maritime destinations to loosen their policies when it comes to seafarer travel.' ■



Seafarers' welfare needs

LISW21 Diamond sponsor Inmarsat ran a key conference focused on the welfare needs of seafarers in a digital age. It examined the issues faced by seafarers during the pandemic, from severely impacted crew changes to the roll out of vaccinations. With port restrictions severely limiting port-based welfare, it asked how seafarers fared and whether they turned more to technology for support during this time. It looked at the adaptations needed to be made to how seafarers' training and welfare were delivered. The maritime charities stepped up to the plate and continued throughout these challenging times in helping seafarers both face-to-face and with new digital services. A panel of experts discussed what they foresaw as lessons learnt for the future. ■



Office for Wales Reception

The Secretary of State for Wales hosted a reception at Gwydyr House in Whitehall to showcase and promote the planned carbon capture developments taking place across the South Wales Coast in association with port owners, local economic partnerships and environmental industries. Alongside Simon Hart, Secretary of State for Wales, the Department for Transport's Minister for Environment and Technology, Rachel MacLean, spoke about the need to decarbonise and the benefits that this will bring both environmentally and economically to Wales. ■



Office for Scotland Reception

Maritime Minister Robert Courts MP recorded a video message for this engagement, which also saw Secretary of State for Scotland the Rt Hon. Alister Jack supporting the event at Dover House in Whitehall. The Scottish Maritime Cluster, working with Transport Scotland, are regular attendees at *London International Shipping Week* and the reception has become a key event in the calendar. The Scottish Maritime sector contributes over £10 billion each year to the national economy and with the growth in offshore renewable energy, it is critical for the support of the national economy and infrastructure. ■

Trinity House

The Maritime Skills Alliance (MSA) and the Maritime Skills Commission (MSC) joined forces for the first time in MSA's traditional Monday evening slot for a drinks reception at Trinity House. Following the format of previous years, the event proved to be a very successful, and well-attended, evening.

The Maritime Minister, Robert Courts MP, provided a spirited welcome address, delivered by video rather than in person, as he was attending the joint LISW21/DSEI event on HMS Albion in Greenwich at the same time. ■

Shipping Innovation Reception

Shipping Innovation partners, Elaborate Communications and Petrosport, hosted a champagne reception on the spectacular rooftop terrace of the offices of Norton Rose Fulbright, overlooking the River Thames, Tower Bridge, and the Tower of London. Piaff Champagne kindly provided the 'refreshments' for the 100 VIP guests. ■



100 not out

The International Chamber of Shipping (ICS) celebrated its 100th anniversary and opened its new office on the first day of LISW21. Hundreds of maritime industry figures attended the evening reception, including IMO Secretary-General Kitack Lim, who officially opened the office. He expressed the IMO's 'deep appreciation' for the role of ICS in the organisation's work, adding: 'The immense input, expertise and collaboration by ICS, representing shipowners and operators, is invaluable to the organisation.'

Prior to the event, ICS launched new and updated guidance to protect seafarers and shipowners against the challenges of the coronavirus pandemic. The free resources, created in collaboration with 10 different maritime organisations, include guidance on vaccinations, manning agents, mental health issues and shore leave. ■



SMI Joint Reception

The Society of Maritime Industries (SMI) held a reception aboard the Royal Navy's *HMS Albion*, which moored in Greenwich for the duration of *LISW*. The ship played a dual role supporting both *LISW* and DSEI and on Monday evening played host to a specially invited audience in the presence of Secretary of State for Defence and Shipbuilding Tsar the Rt Hon. Ben Wallace.

This event saw the UK Government announce the formation of the National Shipbuilding Office, which will work in close collaboration with the maritime sector's industrial partners and supply chains to drive forward one of the Prime Minister's key domestic priorities. ■



Tower Bridge

Lloyd's Register hosted a spectacular *LISW21* Speakers Dinner on the glass walkway that stretches between the towers at the top of London's iconic Tower Bridge. LR's CEO Nick Brown welcomed many VIPs, including Kitak Lim, Secretary-General of the International Maritime Organization, the venue for the *LISW21* Headline Conference on Wednesday 15 September. ■



**Law
Commission**
Reforming the law

Electronic Trade Documents

Co-organised by Maritime London and the Law Commission, Reforming English Law to enable electronic bills of lading: The Law Commission's Electronic Trade Documents (ETD) project was hosted by Quadrant Chambers for an audience of 25 in person and 210 online attendees. Law Commissioner for Commercial and Common Law, Professor Sarah Green, gave an overview of the proposals and some insight into the responses received from stakeholders. Miriam Goldby, Professor of Shipping, Insurance and Commercial Law (CCLS) and Director of its Insurance, Shipping and Aviation Law Institute, moderated the discussion. The audience was introduced to the Law Commission's ETD project, the aim of which is to enable transferable trade documents such as bills of lading to be issued and used in electronic form. It was also given an overview of Tradelens, one of the commercially available electronic platforms which offers a digital equivalent to the paper bill of lading. The panel discussed the practical and legal challenges currently experienced by industry participants wanting to digitalise their documentation processes and the extent to which law reform might assist them to meet these challenges. The panellists included Nick Austin, Partner of Reed Smith LLP, Mark Brattman, Claims Director at ITIC, Michael Howard QC, Barrister at Quadrant Chambers, Stephen Chapman, Marine Claims Manager at Ascot Group and Stewart Jeacocke, Senior Member of the TradeLens Collaboration and Chair of the Foundation Carriers Council. ■



Sea to City

Seafarers at the Sea to City Symposium during LISW21 described how difficult a move ashore can be, and how much easier it is with the right networks. The Nautilus International/ Maritime London Sea to City networking initiative seeks to plug the gaps in knowledge by pairing seafarers looking to move ashore with maritime professionals in the services sector. The scheme runs for six months with mentors and mentees encouraged to meet at least four times, after which mentors and mentees can choose whether to continue the initiative. The programme, which has been running for one year, has helped five seafarers in their transition ashore.

Attendees at the symposium heard that moving from a sea-going career to shoreside is a very personal journey and different for every seafarer, but one commonality is that many struggle to access networks that can help them make it happen. From questions about retraining, to what jobs are available and what skills are in demand, the challenges can seem daunting, and for many, the hurdles too high. The result is often a return to sea or a move out of the maritime industry altogether. Nautilus International general secretary Mark Dickinson described how the union seeks to support members at sea and on shore. He acknowledged the need to provide more training and support for seafarers to allow them to access the wider maritime cluster. Maritime London chairman and chair of Spinnaker Global Phil Parry said: 'The most important thing that seafarers need to know is that they need to provide evidence they have the skills employers are looking for.' The event was held at Norton Rose Fulbright with 119 registered delegates from 21 countries. Around 40 attended in person and 58 joined online. ■

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The level to which Government and industry worked together to make LISW21 a reality was staggering. Also at a time when the pandemic has forced other national maritime weeks to either cancel or postpone

Sean Moloney, Co-creator, owner and organiser of London International Shipping Week



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A truly great week – besides meeting many old and new friends, I learnt so much about the exciting initiatives which the Shipping Industry is adopting to meet the challenges of climate change

The Rt Hon. Dame Elizabeth Gloster DBE, Arbitrator and Chair of LegalUK





Networking Breakfast

Ince hosted an in-person networking breakfast at its London office, presenting Michael Parker, Chairman of Global Shipping Logistics and Offshore at Citi Bank as the keynote speaker. One of the 60 attendees commented 'I don't know how you managed it but having Michael Parker for a breakfast session was an absolutely fantastic way to kick off your morning seminar.' ■



Ethnicity in Maritime

The Ethnicity in Maritime Lunch and Learn Webinar, organised by Maritime UK, was a virtual event with a total attendance of 58. The session was run by the Ethnicity in Maritime Network with the purpose of facilitating discussions about ways of handling discriminatory behaviour and to initiate changes in the workplace by 'calling it out/calling in racial microaggressions.' ■



Decade of Action

Lloyd's Register (LR) hosted a leadership panel discussion on board *HQS Wellington*, focused on the maritime industry's 'Decade of Action' and how it can become a reality. It drew on insights from LR's report launched during LISW21, bringing together expert views and insights from the public and private sectors on what we need to do to transform and act now.

The panel featured leaders from across the industry, including Roel Hoenders, Head of Air Pollution and Energy Efficiency at the International Maritime Organization; Paul Tivnan, Chief Financial Officer at Ardmore; Andy Dacy, Managing Director, CEO and CIO at J.P. Morgan Asset Management's Global Transportation Group; and LR CEO Nick Brown. The event was hybrid and had more than 70 attendees, with guests listening to the panel in-person onboard *HQS Wellington* and viewers tuning in to the livestream. ■



DfT Biennial Report Launch

On Tuesday, the Department for Transport launched its Biennial Report in the Court Room on board *HQS Wellington* to an array of special guests, including the Secretary General of the IMO Kitack Lim. Maritime Minister Robert Courts MP praised the resilience and support of the sector and its work in navigating through this turbulent and challenging time. The report reflects on the successes achieved despite the ongoing pandemic and outlines the Department's immediate plans for recovery following this period. Minister Courts reiterated the DfT's commitments to delivering the Maritime 2050 strategy and the vital importance of industry and government collaboration. ■

Tuesday 14 September



Perfect Storm

S &P Global Platts and BIMCO produced an online seminar addressing the challenges in the container sector: A year of extremes in container shipping - when will this perfect storm end? It attracted 218 live attendees and generated a lot of questions, and later in the week, another 174 professionals watched the seminar on demand. ■



V. Good

In response to continuing hesitance from visitors to attend crowded events, plus the difficulties faced in travelling to the UK because of Covid-19 restrictions, V. Group elected to host a series of panel discussions during LISW21, where the speakers participated in person at the National Maritime Museum (NMM) in Greenwich, but the discussions were streamed online.

Following an introductory panel setting the scene involving V. Group's CEO René Kofod-Olsen, Chairman Graham Westgarth, and KD Adamson, a futurist and highly regarded speaker in the maritime industry, three main panel discussions were held: Data & Technology in the Shipping Industry; The Route to Decarbonisation and the Role of Ship Managers; and Changes in Maritime Crewing. Among the external presenters were KD Adamson, Richard Sadler of the Britannia P&I Club, Stephen Cotton, ITF General Secretary, Paddy Rodgers, Managing Director of the Royal Museums Greenwich, and John Deahl, V. Group Board Member and Head of Product Management at Amadeus. There were 177 live stream registrations and 175 people watching the webinar, from 25 different countries. ■



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One of my personal highlights was the opportunity to board *HMS Albion*, a Royal Navy vessel docked in Greenwich for the week. I attended the first joint reception between LISW and DSEI, I hope one of many to come – and also watched our Secretary of State for Transport – Grant Shapps MP, announce the winners of the £20 million Clean Maritime Demonstration Competition. This one-year ‘springboard programme’ will lay the foundations for a network of real-world projects, gearing up maritime decarbonisation in the UK and sparking the transition to net zero shipping

Petra Wilkinson CBE, Director Maritime, UK Department for Transport





Parliamentary Cruise

Maritime UK's Parliamentary Cruise took place onboard City Cruises' *Millennium Diamond*. There were 150 MPs, staffers, and key industry figures in attendance. The cruise started with speeches from Robert Courts MP, the Maritime Minister, Jim McMahon, the Shadow Transport Secretary and Sarah Kenny OBE, Maritime UK Chair. The focus of the event was to highlight the Autumn Spending Review Campaign. ■



Pathways to Autonomy

The Society of Maritime Industries (SMI) held its *Pathways to Autonomy – The Road to 2050 and Beyond* panel on board *HMS Albion*. The panel, consisting of Anne-Marie Trevelyan MP, James Fanshawe, Peter Sparkes, Peter Collinson, Andrew McKeran, Britt Pickering, and Katrina Kemp discussed topics ranging from the definition of ‘autonomous’ to how we should be investing for this transition. ■



Maritime Future Technologies

Decarbonisation was one of the hottest topics of *LISW21* and this was reflected in the highly attended hybrid session hosted by the Maritime & Coastguard Agency’s Maritime Technologies Team at the International Maritime Organization’s headquarters. In this session, Maritime and Coastguard Agency Chief Executive, Brian Johnson, presented the MCA’s working hypothesis on the decarbonisation of shipping and talked through the potential viability of different options available. He was then joined by a panel of experts from the MFT team, Lloyd’s Register, Port of London Authority and UCL Energy Institute for an interesting discussion.

Questions concerning all aspects of decarbonisation came thick and fast from the virtual and in-person audience – from the prospects of liquid hydrogen and the perceptions of nuclear, through to carbon capture, international collaboration on pilot projects, and how to incentivise change in the industry. ■



CMMar Awards and Alumni Event

The Department for Transport's Permanent Secretary, Bernadette Kelly, and CEO of the Maritime and Coastguard Agency Brian Johnson were present aboard *HQS Wellington* to host and present the Honourable Company of Master Mariners latest recipients of attaining Chartered Master Mariner status. This accolade is the highest qualification possible and is only awarded by the UK. Commodore Duncan Lamb, who oversees the scheme, was delighted to have the support and recognition of the DfT for this very special event. ■



Silver Sturgeon

The Port of London Authority (PLA) hosted a stunning River Thames cruise reception on board the Silver Sturgeon, an event it considers an effective addition to its LISW stakeholder engagement. PLA Chairman Christopher Rodrigues addressed the guests and spoke about the PLA's maritime priorities, including the progress it is making towards decarbonisation.

Petra Wilkinson, Director Maritime at the Department for Transport – standing in for Maritime Minister Robert Courts MP, who had been called back to the House of Commons to vote – spoke about the UK government's Maritime 2050 vision and ambitions for the future of the British maritime sector and outlined progress being made in its delivery. ■

Shipping and trade through the looking & Ince

Through the looking glass

International law firm Ince produced a hybrid event, *Shipping and Trade Through the Looking Glass*, which attracted 60 in person attendees at the firm's London office and a further 65 live streamed. The event, packed with top-level speakers, focused on the period of seismic change apparent within the shipping and trade sector.

Experts from Ince and organisations across the shipping and trade industry looked through the looking glass and considered the key issues likely to impact the sector over the next ten years. The three-part seminar explored the changes, challenges, and solutions on cyber, technology, and terrorism risk; sanctions, geopolitical change, and the Belt and Road initiative; and environmental, social, and governance (ESG). ■

Unsung Heroes

Hosted on board *HQS Wellington*, Ince's 'Ince Inspired' awards evening celebrated the unsung heroes of 2021, recognising the companies, master mariners, and seafarers that have made an outstanding contribution in response to the Covid-19 pandemic. The evening attracted 50 attendees and was very well received. Two attendees commented:

'I just wanted to say congratulations to you and your teams for delivering such a great event last night. This fundraiser has been the most innovative, enjoyable and original initiative of the year. The organisation, set up and location were exemplary, and without doubt it has all been of enormous benefit to all the charities.'

'The Awards Ceremony was simply inspirational. This was the only event at LISW that really put the seafarers front and centre.' ■

Global Geo-Political and ESG Update

Among the most talked about events of the week was the Global Geo-Political and ESG Update seminar which featured the Rt Hon. Lord Hague of Richmond and Jason Channell, Head of Sustainable Finance of the Citi Global Insights Division. It was hosted by Michael Parker, Chairman, Global Shipping Logistics & Offshore at Citi. ■

Shipping Risk

The Shipping Risk Forum, the first international conference coordinated by the London marine insurance market stakeholders, was hosted by Maritime London as part of LISW21. It was organised in partnership with the International Group of P&I Clubs (IGP&I), International Underwriting Association (IUA), London & International Insurance Brokers Association (LIIBA) and Lloyd's Market Association (LMA).

The Forum served as a platform over 20 experts to discuss some of the key issues affecting the marine insurance sector over four sessions in front of a limited audience at the newly opened International Dispute Resolution Centre in St Paul's, coupled with a live video streamed to online attendees. The event saw 485 delegates from 52 countries, with around 60 attending in person and 243 joining online. ■



Mock Arbitration

The London Maritime Arbitrators Association (LMAA) in partnership with Maritime London, 4 Pump Court and Twenty Essex, hosted a simulated arbitration hearing, introduced by LMAA arbitrator and Maritime London Director Ian Gaunt, with 875 registrations and some 400 watching in real time. Those taking part were arbitrators Clive Aston, Daniella Horton and Nicholas Woo and counsel (for the claimant) Nicholas Vineall Q.C. and Anna Hoffmann of 4 Pump Court Chambers and (for the respondent) Julian Kenny Q.C. and Michal Hain of Twenty Essex Chambers.

The event was held in the form of a semi-virtual hearing, with the tribunal and three of the four counsels sitting at the new premises of the International Dispute Resolution Centre (IDRC) and the witnesses giving evidence online from Shanghai and Singapore. The case scenario concerned an alleged agreement to extend the range of a charter of a ship, which then was detailed at a port in the alleged extended range because of Covid restrictions in the port. The case was based on the many Covid related cases, which have recently come before LMAA tribunals in London. It was finely balanced, the result depending on an assessment of witness evidence and its impact on the parties' obligations. The tribunal gave an extempore award. ■



LISW21 Headline Conference

Building on the central themes ‘Driving Growth and Recovery in a Disrupted World’ and ESG, the LISW21 Headline Conference, held at the headquarters of the International Maritime Organization (IMO), considered international issues including the Covid-19 pandemic, international trade, environment and the road to COP26, global economic pressures, protectionism, Brexit, finance, technology and innovation, regulations, people and skills, and the impact of these key drivers on the international maritime industry

John Hulmes, Chair of the LISW21 Steering Group and Chairman of Mersey Maritime, opened the conference which was ably moderated by Paddy Rodgers, Director of the Royal Museums Greenwich. Keynote addresses were given by Kitack Lim, Secretary-General of the IMO, Alderman William Russell, Lord Mayor of the City of London, and the Rt Hon. Anne-Marie Trevelyan MP, who at the time of her presentation was still UK International Champion on Adaptation and Resilience for the COP26 Presidency, Minister of State for Business, Energy and Clean Growth.

Covid-19 proved beyond any doubt that when it comes to market disruption, we can sometimes be caught off-guard. The resulting volatility, operational impacts, and general uncertainty have been significant challenges for our industry. While some continue to struggle to manage the resulting impacts on LISW’s key topics of trade, finance, people and innovation,

others have profited and continue to weigh up the opportunities to redefine their roles in driving onward growth.

Decarbonisation, de-globalisation, and digitalisation are the new buzz words, and they will drive change in their own right. The conference asked how can this change be harnessed and exploited and how will it affect the way we trade and the way we ship our goods? Shipping must be agile and sustainable if it is to meet these changing demands and keep international trade moving. What does it need to do to meet the challenge?

Soren Toft, CE of Mediterranean Shipping Company (MSC) addressed the conference theme head on, speaking of the ‘container crunch’ and the need to invest in R&D to find the right solution for decarbonisation. He then joined the moderated panel discussion with Kitack Lim, the Rt Hon. Dame Elizabeth Gloster, DBE Arbitrator and Chair of LegalUK, Guy Ryder CBE, Director-General of the International Labour Organization (ILO), Dr Tristan Smith, Associate Professor in Energy and Transport at University College London (UCL), and Rajeev Suri CEO of Inmarsat.

The conference asked how COP26 would accelerate the reduction of GHG emissions. One of the key objectives of COP26 was ‘work together to deliver’. The second panel explored how industry stakeholders and government can share the risk of decarbonising the global shipping industry and



determine what messages need to be delivered to policy makers, to ensure the sector successfully manages the resulting impact of accelerated decarbonisation commitments from nation states. On that panel, moderated by Tim Wilkins, Environment Director at Intertanko, were Nigel Topping, the UK's High-Level Climate Action Champion at COP26, Claes Berglund, Director of Public Affairs & Sustainability at Stena AB, Nick Brown, Chief Executive of Lloyd's Register, Jan Dieleman, President of Cargill Ocean Transportation, Markos Lyras, CEO of Lyras Maritime, Aoife O'Leary, at the time, Director, International Shipping and Carbon Pricing, Environmental Defense Fund, and Katharine Palmer, Shipping Lead, Climate Champions.

The third session asked whether Social will be the game changer that surprises us all. The past 24-months have seen sociological trends increasingly taking centre-stage in influencing the way policy makers, investors and businesses view global trade and finance. Covid-19 highlighted the critical nature of the shipping industry and the challenges facing the people that keep the industry moving, whilst also providing opportunity to drive innovation and change. The panel, moderated by Steve Davies, CEP of Anglo International, explored how the developments of the past 24-months have impacted people, trade, finance and innovation; and considered how the wider sociological challenges facing our

global community can determine the shape of growth and recovery in the markets ahead. Joining Steve in person were panelists Stephen Cotton, General Secretary of the International Transport Workers Federation (ITF), Cecilia Harvey, Global ED&I Lead at Royal Haskoning DHV, Peter Holbrook CBE, Chief Executive of Social Enterprise UK and Guy Platten, Secretary-General of the International Chamber of Shipping (ICS). Joining virtually were Sabrina Chao, President of BIMCO and Wah Kwong and Yee Yang Chien, President & Group CEO of MISC Group.

The closing panel, moderated by Lindsey Keeble, Global Maritime Sector Co-Head, Head of Assets & Structured Finance Group London at Watson Farley & Williams, asked if it is 'all about the money'. Is transparency the new imperative for shipping? Without it, will investors and financiers fund the innovation shipping needs to implement the environmental and social changes demanded, or will investors look elsewhere? Who is the arbiter of 'better governance' and when will poor governance no longer be accepted? The panel was comprised of Ed Buttery, CEO of Taylor Maritime Investments, Tony Foster, CEO/CIO of Marine Capital, Jens Martin Jensen, CEO of Athenian Holdings, and Michael Parker, Chairman, Global Shipping Logistics & Offshore at Citi.

With a large proportion of the 400+ delegates staying right to the end, the Headline Conference was passionately closed by Paddy Rodgers. ■



The increased willingness of HM Government, at ministerial level, to engage directly with domestic and international ship operators, cargo owners and the essential maritime commercial services based in London and the UK during LISW21 was greater than ever before, demonstrating the UK's eagerness to promote the importance of shipping and the global supply chains

Denis Petropoulos, Chairman, Baltic Exchange



LISW Conference: the best ever and great to see the depth and breadth of thinking ahead and the conviviality of the participants

Michael Parker, Chairman, Global Shipping Logistics & Offshore, Citi





Container Crunch

For In his virtual keynote address to the hybrid *LISW21* Headline Conference, MSC Mediterranean Shipping Company (MSC) CEO Soren Toft, who oversees all the company's cargo shipping and logistics operations, tackled the ongoing global 'container crunch' and supply chain congestion head-on. The situation of ships queuing up outside West Coast US ports was grabbing all the headlines, he said, but MSC ships calling ports across the world were experiencing typical waiting times of 'easily 3-5 days', meaning the company had to deploy far more ships than was strictly necessary.

However, the 'mediocre' liner returns of recent years have led liner companies to run their fleets at around 90% - 95% capacity, he continued, meaning there is now very little slack on offer to provide the required cover. 'Frankly, we are unable to offer the services our clients expect,' he admitted. Nevertheless, MSC has introduced nine new services connecting continents in the last 10 months, he pointed out, adding two more during the week of *LISW21*.

Looking ahead, Toft said he expected the current crunch to normalise 'some time during 2022'. But with global GDP predicted to grow by 6% this year and by nearly 5% next, he felt the world economy had now entered a phase of 'solid demand growth' rather than merely being Covid recovery related and that 'it was not going to be easy' for liner companies to keep in step. To meet future demand growth, new ships would need to embrace digitalisation, to achieve 'greater effectiveness and efficiency,' he stressed, as well as decarbonisation where 'the real bottleneck will be [availability of] carbon neutral fuels at scale,' he added. MSC itself continues to use biofuels, having already consumed 850,000 tons in 2020, and 'fully supports' the introduction of a market mechanism to encourage decarbonisation.

Toft ended by calling for an industry-wide R&D effort into alternative fuels under IMO leadership. 'What we need is scalable fuel,' he said. 'Let's put money into R&D for the right solution.' ■



Maritime UK Careers Fair

The Maritime UK Careers fair was an all-day event that was held on board *HQS Wellington*. The event was aimed at school children. The Careers Fair featured exhibitions and presentations from a wide range of employers, training providers, organisations, and companies from across the maritime sector who displayed the variety of roles and opportunities that can be found in the maritime industries of shipping, ports, business services, leisure marine, engineering, marine science, and manufacturing. Throughout the day there were a series of live question and answer sessions with each of the exhibitors which were livestreamed. In total there were 250 school children and 30 virtual Q&A attendees. ■



With you all the way

During its LISW21 hybrid event, *Shipping Lifecycle - With you all the way*, over 110 participants visited Stephenson Harwood's offices or joined virtually to view two expert panels discussing different stages of the shipping lifecycle, from finance, construction, delivery, and chartering, through to contentious issues related to operations, casualty management, repairs and finally recycling. ■

Department for
International TradeDepartment
for Transport

Net Zero Hub

The Net Zero Hub was delivered in partnership with the Department for Transport and the Department for International Trade. The event took place on board *HMS Albion*. The aim of the Net Zero hub was to showcase UK company expertise and capability in products and services to help decarbonise the maritime sector. It also demonstrated the output from government investment in maritime decarbonisation and the case for future support to accelerate the UK's development as a principal maritime centre on decarbonisation. This was achieved through the announcement of the Clean Maritime Demonstration Competition (CMDC) winners.

In attendance were Grant Shapps, Secretary of State for Transport, Department for Transport and Rt Hon. Ben Wallace MP, Secretary of State for Defence, Ministry of Defence. Throughout the day there were sessions on green shipbuilding, CMDC celebration, net zero innovation and a panel to close the day. ■



Southampton

Maritime Minister Robert Courts MP spent Wednesday 15 September in the port city of Southampton for a series of events. Engagements started with the Minister meeting and addressing the Executive Committee of Cruise Lines International Association (CLIA), a sector which has been significantly affected by the pandemic. The Minister was delighted to address the board following the successful restarting of the cruise sector. The cruise industry contributes over £80 billion every year to the national economy and supports jobs in multiple areas such as supply chain, entertainment, engineering and crewing. The Minister followed the meeting by formally opening Associated British Port's new Horizon Cruise Terminal at the Port of Southampton, before finding time for a tour of the Southampton International Boat Show, where he was hosted by British Marine CEO Lesley Robinson OBE. ■

Wednesday 15 September



Women in ...

Organised by Diversity in Maritime, in partnership with KTN, this event brought together women’s networks from across different modes of transport, such as Women in Maritime, Women in Aviation, Women in Rail and Women in Transport to share best practice and discuss common challenges and barriers to gender diversity. This event marked the UK’s first cross-sector dialogue on gender equality in transport, recognising the obstacles and opportunities in common between industries.

The event was hybrid and hosted at Norton Rose Fulbright, featuring a keynote address from Nus Ghani MP. This event focused on themes such as visible leadership, the role of allies, and mental health and wellbeing. Following on from this event the industries have agreed on dialogue and yearly meetings on gender equality focusing on progression and retention, careers, mental health and ethnicity and race. There were 200 registered delegates online, while the speakers and panellists attended in person. ■



Little Steps, Big Difference

Leading regional cluster organisation, Mersey Maritime, in partnership with Western Union Business Solutions, hosted a special seminar at the UK Chamber of Shipping, entitled Innovation doesn’t have to be revolutionary: how small incremental steps can make a big difference. The event showcased the work of a range of companies who are responding to the challenge of net zero and decarbonisation in various ways, from port operators to shipping companies to those in the tech and innovation sphere. ■

Freight Council Meeting

Minister for Freight at the Department for Transport, Rachel Maclean, hosted a meeting of the DfT Freight Council aboard *HQS Wellington* on Wednesday. These meetings are attended by industry leaders. Here attendees emphasised the importance of collaboration and open forums such as this to ensure the smooth operation of supply chains. Throughout the pandemic and following the UK's departure from the EU, the council has been able to quickly address and correct any issues and ensure that strong working relationships between industry and government are maintained. ■



Decade of Change

During LISW21, Lloyd's Register (LR) ran a panel discussion in conjunction with the UK Maritime and Coastguard Agency about how maritime stakeholders are addressing the complex choices as the industry transitions to net zero. The panel assessed current levels of collaboration and the mechanisms that are being developed to evaluate potential options and outcomes. The panel featured representatives from across the supply chain, including Mark Darley, LR Marine and Offshore Director; Brian Johnson, Chief Executive, UK Maritime and Coastguard Agency; Alastair Welch, Southampton Port Director, ABP; Nick Cook, CF Industries; and Eoghan O'Lionaird, CEO at James Fisher. Panellists tackled questions on what's driving maritime decarbonisation: policy or public pressure; what this challenge means for safety; and whether the industry is moving quickly enough. The event took place at LR's Global Technology Centre in Southampton and had more than 50 attendees. ■



Clean Maritime Council Meeting

The Department for Transport's Director of Maritime, Petra Wilkinson CBE, chaired a meeting of the Clean Maritime Council at the UK Chamber of Shipping offices at London Bridge. These regular meetings of members of the CMC allow the Department and industry to track progress and drive forward with the Government's Clean Maritime Plan, launched in July 2019. The UK is one of the few countries in the world to have published a dedicated strategy for delivering clean maritime and alongside the announcement of the Clean Maritime Demonstration Competition (CMDc) this ensures that the UK remains a global leader in delivering a cleaner maritime sector. ■



Double Bubble

Ince ran two events on the Wednesday of LISW21. The first, *Spotlight on Africa: Maritime Security and Piracy*, attracted a virtual audience of 82. The Gulf of Guinea region accounts for most seafarer kidnappings worldwide and remains one of the biggest challenges faced by the maritime industry. Ince and a panel of leading experts discussed how the market can collaborate to respond and mitigate the risk.

The second event, this time hybrid, saw 15 in person attendees and 25 online. Titled *Every Second Counts*, this session focused on traumatic brain injuries caused at sea from a defendant's perspective in particular the fact that 'every second counts' in the early stages following an accident. The panel featured Rachel Butlin, Ince Personal Injury Shipping partner and pre-eminent Consultant Neurologist Dr Dominic Heaney from the National Hospital for Neurology and Neurosurgery and UCL, and Ince's own Head of Employment, Laura Livingstone. ■



Novel Technology

The Maritime Future Technologies team at the Maritime and Coastguard Agency hosted an informal drop-in session at the International Maritime Organisation. Experts in both decarbonisation and autonomous shipping were available for informal discussions about how they could provide support through this transition, with discussions about specific projects as well as a general overview of the work they undertake. Specialist staff were also on hand to provide insights into the upcoming update to the Workboat Code, a preview of the MCA's forthcoming Technology Matrix which will help shape the transition to decarbonisation in UK shipping, and there was the opportunity to get involved with some Serious Gaming and design an autonomous vessel for the future. ■



Ambassadors Reception

Maritime UK's Ambassadors Reception was held onboard *HQS Wellington* with the purpose of celebrating the achievements of the ambassador network so far, and to encourage more industry professionals to volunteer as ambassadors. The event was delivered in partnership with the Merchant Navy Training Board (MNTB). 40 people attended. ■

Mental Health

Diversity in Maritime has been running a series of 'Creating a Culture of Care' webinars during 2021 and the 'Lunch and Learn' during *LISW21* formed part of the series. It facilitated discussions around breaking down stigma on mental health. This was online only and had 65 registered delegates. ■



Maritime Industry Roundtable

The Maritime and Coastguard Agency rounded out a full week of events with a Maritime Industry Roundtable. Chaired by MCA Chairman Christopher Rodrigues, the Roundtable was streamed live from the International Maritime Organisation for a virtual audience.

MCA Chief Executive Brian Johnson was joined at the Roundtable by fellow panellists from Ernst & Young (EY), Lookout Maritime, MSC Cruise Management, V. Group, and Watson Farley & Williams. Like much of the week at LISW, decarbonisation dominated the discussion. Other topics touched upon by the panellists included crew welfare, autonomy, and the need for collaboration. Many interesting points were raised, and views shared in the 90 minutes, but a key takeaway was there's no 'one-size-fits-all' solution to the issues facing maritime today – instead, we need to start tackling things segment by segment. ■



Maritime UK Jobs Fair

The Maritime UK Careers fair was an all-day event that was held aboard *HQS Wellington*. The jobs fair was aimed at school leavers, graduates, and job changers. The Jobs Fair featured exhibitions and presentations from a wide range of employers, training providers, organisations, and companies from across the maritime sector who displayed the variety of roles and opportunities that can be found in the maritime industries of shipping, ports, business services, leisure marine, engineering, marine science, and manufacturing. Throughout the day there were a series of live question and answer sessions with each of the exhibitors which were livestreamed. In total there were 48 in person job seekers and 56 that registered to attend online. ■

Future Proofing

SRI, the international pan-industry body researching maritime and seafarers' law, used LISW21 as the backdrop for its thought-provoking conference, *Future-proofing the Maritime Labour Convention*, held at the International Maritime Organization headquarters. Over 120 people, including representatives from over 30 States, attended in person to hear addresses from Ministers, shipowners, seafarers, port state control, training colleges and cadets, each providing their unique perspective on the challenges faced over the previous 18 months and the future of the Maritime Labour Convention (MLC).

The conference was opened by Deirdre Fitzpatrick, Executive Director of SRI. Keynote speeches were given by Kitack Lim, Secretary-General of the IMO and Robert Courts MP, UK Minister for Aviation, Maritime and Security. A Presidential message was sent to the conference by His Excellency President and Mayor Rodrigo Roa Duterte, from the Philippines. The opening session focused on the need for more States to designate seafarers as key workers and to ensure fair treatment of seafarers following maritime casualties in the context of the MLC.

A second session discussed the role of port state control in enforcing the MLC. In the final session on career and skill development for seafarers, cadets from Warsash Maritime School addressed the conference and shared their priorities and hopes for their future careers. ■



London Stock Exchange
welcomes
London International
Shipping Week 2021
13-17 September 2021

Shipping IPOs

Maritime London and Norton Rose Fulbright (NRF) teamed up to co-host a hybrid panel discussion about the important factors in considering the stock market as a route to attract equity investment. There has been an increased appreciation of the value of the shipping industry to the global economy during the COVID-19 pandemic but has this increased the industry's appeal to the IPO market? The event was moderated by Eleanor Martin, Banking and Finance Partner, NRF, with panellists Edward Buttery, Founder and CEO of Taylor Maritime, Axel Kalinowski, Head of Central and Southern Europe at the London Stock Exchange, Richard Sheen, Corporate Partner and Head of Funds and Asset Management, NRF, and Christa T. Volpicelli, Head of Shipping Investment Banking at Citi (joining online from New York). Around 40 delegates joined in person and a further 66 joined online. ■

Designing Connectivity

KVH Industries presented a virtual event on designing connectivity for operations, crew and IoT to create the ideal digital vessel. It attracted 75 registrants, with 45 attendees on the day, listening to speakers David Tropp Hag, Senior Sales Director and Sven Brooks, Senior Director IoT Business Development, at KVH, Mike Powell, Strategy Director at StratumFive and Warren Halls, Managing Director of Kilo Marine, who emphasised that maritime decision makers are having to consider two essentials for their vessels: high-speed VSAT connectivity and dedicated IoT connectivity.

The reason for this is twofold: Getting the data off their vessels so it can be analysed, and decisions taken to optimise fleet operations based on fact rather than 'gut instinct' and providing crew with connectivity so they can communicate with friends and loved ones on shore. Also important for crew to relax when off-duty where access to licensed films, sport, news, and TV programmes help them unwind after a busy day. These two components together enable the digital vessel.

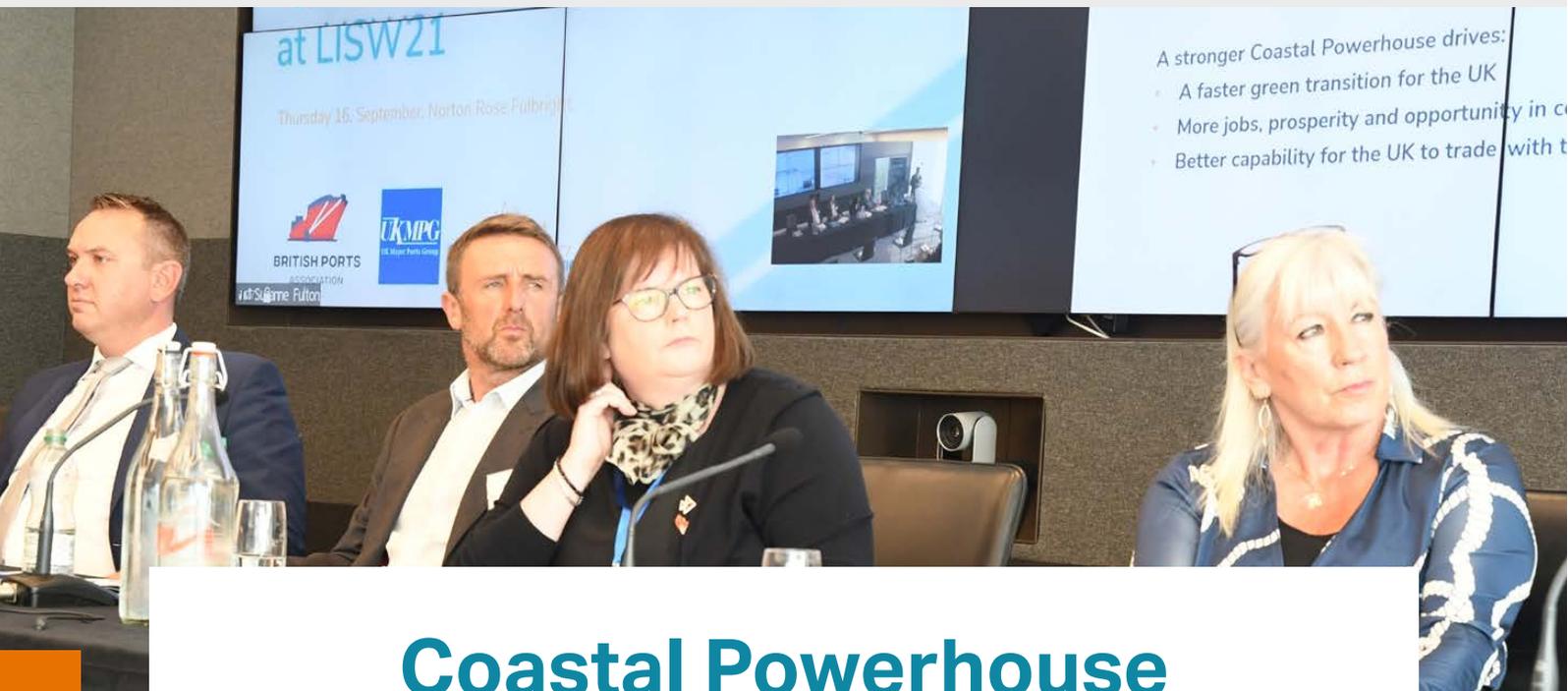
Each speaker put forward his view on how shipowners and managers can achieve this with minimal disruption to their fleets. Questions were also taken from the virtual audience and answered by the panel. ■

Pricing the fuel of the future

S &P Global Platts held a one-hour online seminar focused on alternative fuels for the shipping industry including methanol, ammonia, biofuels, and hydrogen. It attracted 166 live attendees while another 148 professionals watched the on-demand session. ■

Ship Finance

Ince's webinar, *Ship finance and sustainability in 2021 and beyond*, attracted an audience of 89, with speakers from Ince, Société Generale, ING, Vogemann, Klaveness and UK Export Finance. The sustainability drive is rapidly gaining momentum, affecting every aspect of the maritime industry. In this panel discussion, chaired by Beatrice Russ and Stuart McAlpine from Ince, discussed the sustainability challenges and opportunities ahead; as banks, owners, operators, charterers and many others in the maritime value chain aim to reduce carbon emissions in line with international targets. ■



Coastal Powerhouse

Maritime UK's Coastal Powerhouse Day took place at the offices of international law firm Norton Rose Fulbright. It was delivered in partnership with the Local Government Association Coastal Special Interest Group, British Ports Association, UK Major Ports Group, and the network of maritime regional clusters. The purpose of the event was to launch the coastal powerhouse manifesto and to provide a snapshot of recent activity in each part of the country. The session heard a keynote address from Amanda Solloway MP, Minister for Research and Innovation, Department for Business, Energy & Industrial Strategy. There were 51 registered online and 60 in-person. ■



EU Emissions Trading System

Maritime London and Norton Rose Fulbright (NRF) joined forces to hold a hybrid panel discussion on the potential impact of the proposal to include the shipping industry in the EU's Emissions Trading System (EU ETS). The extension of the EU ETS to include shipping is part of several proposed updates by the EU to its green deal, which were published on 14 July 2021. The proposals envisage the shipping industry becoming incrementally subject to the EU ETS, with shipowners having to surrender allowances annually to cover increasing proportions of their greenhouse gas emissions.

The event was moderated by Philip Roche, Global Co-Head of Shipping, NRF, with panellists Jacob Armstrong, Sustainable Shipping Officer at Transport & Environment (joining online from Brussels); Ulrik (Dan) Frorup, Director Special Projects and External Affairs at Bureau Veritas Marine & Offshore (joining online from Paris); Mark Jackson, CEO of The Baltic Exchange (joining in person); and Tom Strang, SVP Maritime Affairs at Carnival Corporation & plc (joining online). Some 40 delegates attended in person and a further 104 joined online. ■



LISW21 Gala Reception and Gala Dinner

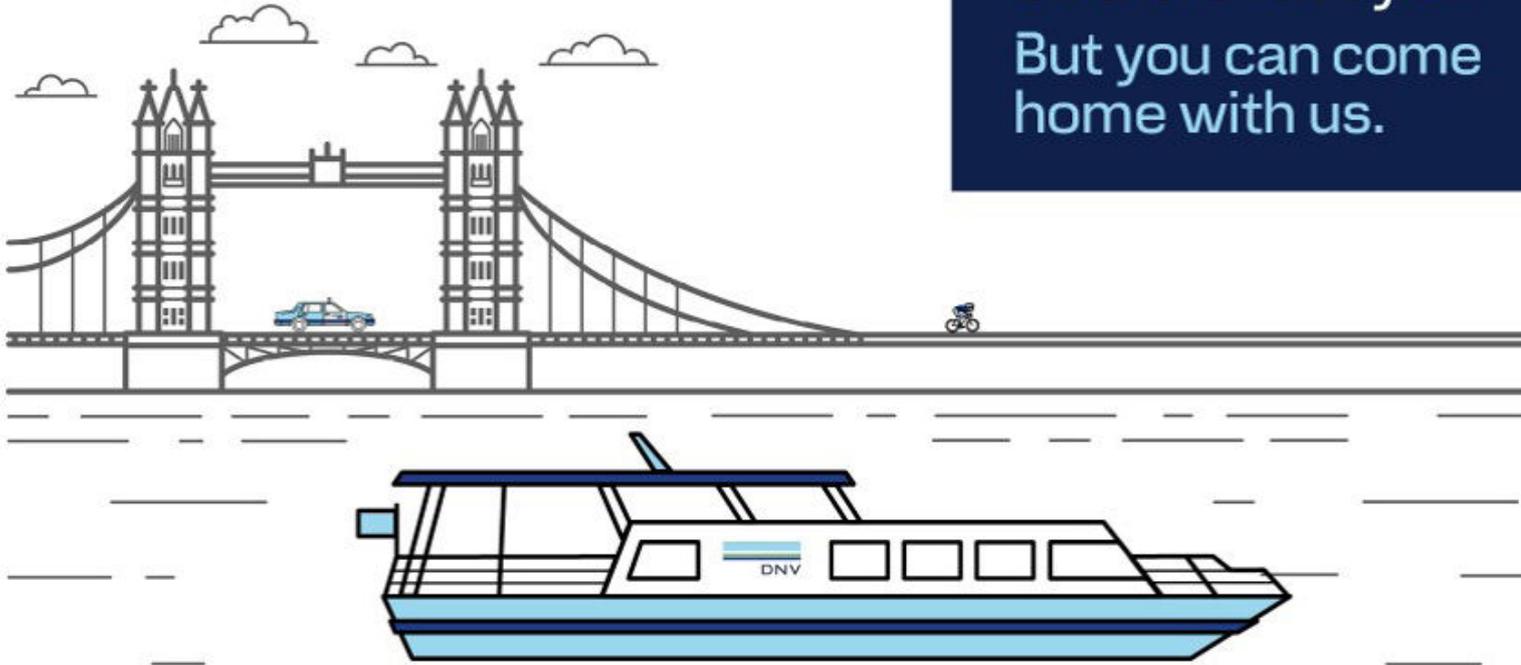
Some 600 guests attended a black-tie Reception – kindly sponsored by law firm HFW – and Gala Dinner at the National Maritime Museum in Greenwich that rounded off LISW21 in style. Guest of Honour was Robert Courts MP, Aviation, Maritime and Security Minister, who paid tribute to the UK shipping industry and its decarbonisation efforts ahead of the UK hosting the COP26 climate talks just a month later. This year's LISW had been the 'greenest ever', he pointed out.

The Chair of LISW21's Board of Advisors, Lord Mountevans, also chairman of Maritime London, reminded that the common theme of the week had been 'Growth and Recovery in a Disrupted World', which was also title of the LISW21 Headline Conference. He expressed his personal gratitude to Secretary-General Kitack Lim and his team at the International Maritime Organization for having 'opened their hallowed doors' to the event.

Lord Mountevans' thanks went also to everyone on the LISW21 team and in government who had supported the event, as well as to the LISW Steering Committee and Board of Advisors – where he will be replaced as Chair ahead of LISW23 by Denis Petropoulos, Chairman of the Baltic Exchange. ■

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LISW21 POST-EVENT REPORT



London, we can't
be there with you.
But you can come
home with us.

Take Me Home

One of the most inventive ideas for this year's LISW was delivered by DNV. Due to Covid-related restrictions imposed on DNV's European-based staff, DNV was unable to have the in-person physical presence that it had planned in London. So, instead, DNV sponsored the Thames Clipper Uber Boats to transport Gala Dinner guests from the National Maritime Museum in Greenwich back to Central London.

Using the slogan 'London, we can't be there with you, but you can come home with us', DNV used the electronic display screens on the boats to show that the company was there in spirit at least. 'Welcome on board. Enjoy the night, get home safe, and we'll see you next time.' A much-appreciated gesture. ■

Sponsored by





I am delighted to visit LISW. It was a great demonstration of the importance the Maritime Sector plays in our economy. As we move into a post pandemic world, we need to keep on promoting this industry. I must also congratulate Shipping Innovation for their expert organisation of this excellent event

The Hon. Vijay Daryanani MP, Minister for Business, Tourism and The Port, HM Government of Gibraltar





For me, the key takeaway from London Shipping Week is that whilst the UK is a world leader in maritime, especially in the areas of environmental innovation and business services, that status is not guaranteed. In an increasingly competitive global industry, we must invest in and support the industry – so it can grow and meet the challenges of tomorrow

Robert Courts MP, Minister for Aviation, Maritime & Security





Steve Labdon
Managing Director
Riviera Maritime Media



Current Session

Meeting Schedule

Hosted Buyers Programme

The Society of Maritime Industries (SMI) and the UK Department of International Trade (DIT) hosted a virtual Meet the Buyers Programme designed to connect leading European shipowners and operators with UK maritime suppliers. It attracted 20 vessel owners and operators with vessels either on order or recently delivered into their fleets, and 28 UK suppliers. Using the Swapcard virtual platform and Riviera Maritime Media as the event delivery partner, buyers' interests were matched with relevant sellers and one-to-one appointments were held. The format allowed for participants to connect, present, network and lay the groundwork for business. After the event, registered buyers and sellers have continued their collaboration. ■



**MARITIME SKILLS
COMMISSION**

Maritime Skills Commission Education Showcase

Education Showcase

The Maritime Skills Commission: Education Showcase was hosted at Clarksons Platou to provide an update on current progress and to showcase the educational output of the Maritime Skills Commission. There were presentations from the Institute of Chartered Shipbrokers, Careers into Maritime Ashore Working Group and UK Chamber of Shipping. The event was hybrid with 106 attending online. ■



Diversity in Maritime

Designed to draw together the conversations from the various Diversity in Maritime events across the week, this intersectional event brought together the Pride in Maritime, Ethnicity in Maritime, and Women in Maritime networks to discuss visible leadership and allies.

Key challenges for maritime leaders and allies who are attempting to increase diversity in the industry – covering gender, LGBT+, ethnic diversity and mental health issues – were aired. The webinar heard there was a need for maritime organisations to make more serious attempts to allocate resources and invest, to ensure they hire, nurture, and promote diverse talent – both younger and older.

The thorny issue of positive discrimination was also debated, highlighting different views on how to ensure the best person for the job is employed and that diversity in hiring does not become a 'tick box exercise'. Views ranged from the need to 'force' maritime organisations to employ people from different backgrounds through legislation, to holding leadership accountable for change. There were 91 registered online. ■



HRH The Princess Royal visits Merseyside

A concerted emphasis on regions during LISW21 was emphasised with a high profile visit by HRH The Princess Royal to the Maritime Knowledge Hub in Merseyside in her capacity as Patron of Maritime UK. The Princess was briefed on delivery of the joint Mersey Maritime, Maritime UK, and Department for Transport regional growth programme. She met stakeholders from across the industry and saw for herself plans for the new £23 million hub at Wirral Waters, a major regeneration project within Birkenhead docks. ■



Mersey Maritime Industry Awards

For the seventh year, and for the first time coinciding with the end of *London International Shipping Week*, Mersey Maritime hosted its annual industry awards dinner, MMIA21, at Liverpool Football Club's famous Anfield Stadium. The awards saw representatives of the whole industry come together to celebrate their achievements from perhaps the most challenging 12 months in living memory, owing to the Covid-19 pandemic. Nearly 500 guests attended the event whose theme was Building Back Better. Among the distinguished guests were UK Maritime Minister, Robert Courts MP, former Maritime Minister, Nusrat Ghani MP, Shadow Maritime Minister, Mike Kane MP and Rear Admiral Iain S. Lower. ■



EVENTS AT A GLANCE

Sunday 12 September

- LISW21 Opening Reception at the Rebecca Hossack Art Gallery - *Shipping Innovation*

Monday 13 September

- London Stock Exchange Market Open Ceremony - *London Stock Exchange, ATPi & Qatar Airways*
- Ince Presents: A focus on the Middle East - *Ince*
- Charterparties Legal Breakfast Forum: New clauses for new risks - *Quadrant Chambers*
- The Life Cycle of a Ship: The Commercial Opportunities of Values-based Shipping - *Hill Dickinson*
- International Shipowning & Shipmanagement Summit - *Elaborate Communications*
- 13th Annual Shipping & Marine Services Forum – London Calling: Supercycle Ahead? - *Capital Link*
- HRH Lunchtime Reception - *Maritime UK*
- HM Government Ministerial Roundtable with industry leaders - *Department for Transport*
- Lord Grimstone Investment Roundtable - *Department for International Trade*
- Freight Financials: Charting the Recovery - *Baltic Exchange and Refinitiv*
- Sea to City Networking Scheme - *Nautilus International and Maritime London*
- Taking back control? The anti-suit junction after Brexit - *4 Pump Court*
- UK Ship Register: Future of the Flag - *UK Ship Register*
- Diversity in Maritime: Pride in Maritime Industry Roundtable - *Maritime UK*
- Reed Smith Seminar - *Reed Smith*
- WISTA UK LISW Event - *WISTA UK*
- Meeting the Welfare Needs of Seafarers in a Digital Age - *Inmarsat*
- Global Marine Geopolitical Forum - *Willis Towers Watson*
- Launch of UK Shipping Concierge Service - *The Shipping Concierge Service*
- Tonnage Tax: Optimising Future Sector Skills - *Clyde Marine Training*
- Transparency in Bunkering Forum - *Petrospot Ltd*
- Crew Changes and Vaccinations - *Ship Management International and Marine Tours*
- UK Export Finance: Win Contracts, Fulfil Orders, Get Paid - *UK Export Finance and Department for Transport*
- Shaping a New Vision for Accelerating ESG Strategies In Shipping - *OneWeb*
- Reforming English Law to Enable Electronic Bills of Lading: The Law Commission's Electronic Trade Documents Project - *Maritime London & Law Commission*
- Net Zero and Wales: Secretary of State for Wales Drinks Reception - *The Office of the Secretary of State for Wales*
- International Chamber of Shipping Evening Reception - *International Chamber of Shipping*
- Shipping Innovation LISW21 Reception - *Shipping Innovation*
- Combined DSEI/LISW Reception - *Society of Maritime Industries*
- Scottish Maritime Cluster Reception - *Scottish Maritime Cluster*
- Commercial Opportunities Towards Decarbonisation - *Institute of Chartered Shipbrokers London & South East Branch*
- Drinks Reception - *Hill Dickinson*
- Commercial Opportunities of DeCarbonisation - *The Institute of Chartered Shipbrokers London & South East Branch*
- International Maritime Pilots Association's 50th anniversary - *International Maritime Pilots Association*
- Launch of Making Waves: The Future of Shipping from UK Chamber of Shipping and Gateways to Growth from the British Ports Association - *UK Chamber of Shipping*
- Maritime Skills Reception - *Maritime Skills Alliance*
- Lloyd's Register Speakers Dinner - *Lloyd's Register*

Tuesday 14 September

- Virtual Launch of UK Shipping Concierge Service - *The Shipping Concierge Service*
- Ince Networking Breakfast - *Ince*
- Cargo Claims Legal Breakfast Forum: New Technologies and Future Risks - *Quadrant Chambers*
- Maritime Trade Global Britain - *UK Chamber of Shipping*
- New Horizons: Pitfalls and Possibilities of Shipping's Technological Evolution - *Watson Farley & Williams*
- Shipping and Trade Through the Looking Glass - *Ince*
- V.Group Conference - *V.Group*
- A year of extremes in container shipping: When will this perfect storm end? - *S&P Global Platts & BIMCO*
- Ince Inspired: The Unsung Heroes of 2021 - *Ince*
- Roundtable with Lord Wolfson – Routes to Resolution: Using London arbitration in shipping, trade and offshore energy disputes - *The London Maritime Arbitrators Association, The Ministry of Justice and The Department for International Trade*
- The Role of Technology in a Disrupted World - *Inmarsat*
- The Shipping Risk Forum - *Maritime London*
- UK Tonnage Tax - Opportunities and Obligations - *UK Chamber of Shipping*
- Guide to Services with Q&A - *Baltic Exchange*
- Financing Sustainable Shipping - *Norton Rose Fulbright*
- Maritime Trends in the Decade Ahead - *Lloyds Register*
- Fit for Work? The BIMCO Infectious Diseases Clause and the Allocation of COVID Risks in Charterparties - *4 Pump Court*
- The stairway to sustainability: Findings from DNV's new Maritime Forecast to 2050 - *DNV*
- Diversity in Maritime: Ethnicity in Maritime Lunch and Learn Roundtable - *Maritime UK*
- Maritime UK Parliamentary Cruise - *Maritime UK*
- DfT Maritime Biennial Report Launch 2019-2021 - *Department for Transport*
- Maritime Future Technologies - A systematic approach to the decarbonisation of shipping - *The Maritime and Coastguard Agency*
- Maritime Autonomous Systems - *Society of Maritime Industries*
- Maritime Security Challenges - *Security in Complex Environments Group (SCEG)*

- Empowering the people that power world trade - *Ocean Technologies Group*
- Hazardous Bulk Cargos – Loss Prevention and Expert Advice - *Burgoynes*
- Reaching IMO's 50% Reduction: Understanding Emissions and What To Do Next - *AqualisBraemar LOC*
- Chartered Master Mariner Annual Awards and Alumni Event - *The Honourable Company of Master Mariners*
- Port of London Authority LISW Thames Cruise - *Port of London Authority*
- SPNL Evening Gala - *Shipping Professional Network London (SPNL)*
- Ocean Technologies Maritime Mixer Reception - *Ocean Technologies Group*
- Global Geo-Political and ESG Update - *Citi*
- Mock Arbitration Hearing - *The London Maritime Arbitrators Association (LMAA), Maritime London, 4 Pump Court & Twenty Essex*

Wednesday 15 September

- London International Shipping Week Headline Conference 2021 - *Shipping Innovation*
- Innovation doesn't have to be Revolutionary - *Western Union Business Solutions*
- The Shipbuilding, Ship Repair and Yacht Construction Seminar - *4 Pump Court*
- Ince Presents: Spotlight on Africa – Maritime Security and Piracy - *Ince*
- Maritime UK Career Fairs - *Maritime UK*
- Working Towards the World's Most Sustainable Dock - *National Maritime*
- The 2050 Perspective for UK Port Volumes - *UK Major Ports Group*
- Diversity in Maritime and KTN: Breaking down barriers for gender diversity across maritime, aviation, rail and other transport - *Maritime UK*
- Maritime UK Clean Maritime Showcase: The Road to Net Zero - *Maritime UK*
- The Digital Future for Maritime - *Isle of Man Maritime*
- UK Club Book Launch: Maritime Team Dynamics 'Lessons from the Flight Deck' - *UK P&I Club*
- Ince Presents: Every Second Counts! - *Ince*
- Decade of Change - *Lloyd's Register*
- Women in ... - *Diversity in Maritime & KTN*
- Innovation Doesn't Have To Be Revolutionary - *Mersey Maritime & Western Union Business Solutions*

- Future of Middle East Navigation Aids - *IFAN/MENAS*
- Arbitration Roundtable Debate (Part 1) - *London Shipping Law Centre (LSLC) Business Forum*
- Freight Council Meeting - *Department for Transport*
- Coastal Shipping Seminar - *British Ports Association*
- The Shipping Lifecycle – We're with you all the way - *Stephenson Harwood LLP*
- Seafarers: Welfare and Well-being - *Isle of Man Maritime*
- Brookes Bell Expo - *Brookes Bell*
- Maritime Casualties and the Seafarer - *Indian Maritime Association UK*
- Maritime Careers Ambassador Celebration and Recruitment - *Merchant Navy Training Board*
- London International Shipping Week: Net Zero Hub - *Department for International Trade*
- Headline Conference Evening Reception - *Gibraltar Maritime Administration / HM Government of Gibraltar / Gibraltar Port Authority*

Thursday 16 September

- Legal Breakfast Forum – Container Ship Special - *Quadrant Chambers*
- The Voyage to Decarbonisation - *UK Chamber of Shipping*
- Ince Presents: Ship Finance and Sustainability in 2021 and Beyond - *Ince*
- Future-proofing the Maritime Labour Convention - *SRI*
- Maritime Future Technologies: Meeting the Demand of Novel Technology - *The Maritime and Coastguard Agency*
- LNG as an Accessible Fuel - *Newport Shipping*
- LMAA Arbitration: Hybrid Mock Arbitration Hearing - *Maritime London*
- Maritime UK Jobs Fair - *Maritime UK*
- Maritime UK Regional Showcase – The UK's Coastal Powerhouse - *Maritime UK*
- Designing Connectivity for Operations, Crew, and IoT: The Ideal Digital Vessel - *KVH*
- Shipping IPOs - *Maritime London & Norton Rose Fulbright*
- Navigating the Changing Maritime Landscape - *UK Hydrographic Office*
- Pricing the Fuels of the Future Webinar - *S&P Global Platts*
- Unlocking Shipping's Potential - *Wärtsilä Voyage*
- Ambassadors Reception - *Maritime UK & Merchant Navy Training Board*
- Diversity in Maritime: Mental Health and Wellbeing - Culture of Care Lunch and Learn - *Maritime UK*
- Interactive Lunch and Learn – Showcasing ITOPF's Technical Services - *ITOPF*
- Port Cybersecurity: Moving from Reactive Towards Pro-active Cyber Resilience - *IAPH*
- Maritime Industry Roundtable (Live Stream) - *Maritime Coastguard Agency*
- Arbitration Roundtable Debate (Part 2) - *London Shipping Law Centre (LSLC) Business Forum*
- The Future of Drydocking - *Newport Shipping*
- Ports and Colleges: Developing the next generation of Port Talent - *British Ports Association*
- Shipping IPOs - What is the Market Really Like? - *Maritime London*
- Seafarers Hospital Society Panel Discussion and Q&A - *Seafarers Hospital Society*
- Reframing Shipping's Tired Conversation - *Blue Communications*
- Microplastics and Shipping Roundtable - *BIMCO*
- Environment, Sustainability and Adaptability - *Isle of Man Maritime*
- The Proposed Inclusion of the Shipping Industry in EU ETS - *Maritime London*
- Urgent Action Needed: Managing Regulatory and Sustainability Risk in Maritime Trade - *Pole Star*
- Chartering Drinks on the Thames - *ShipFix*
- EU Emissions Trading System - *Maritime London & Norton Rose Fulbright*
- London International Shipping Week 2021 Champagne Reception & Gala Dinner - *Shipping Innovation*
- Take Me Home - *DNV*

Friday 17 September

- The SMI/DIT Hosted Buyers Programme - *Riviera Maritime Media*
- Maritime Skills Commission Education Showcase - *Maritime UK*
- Diversity in Maritime Roundtable - *Maritime UK*
- HRH The Princess Royal visits Merseyside - *Mersey Maritime, Maritime UK & Department for Transport*
- Mersey Maritime Industry Awards 2021 - *Mersey Maritime*



“

As always, London International Shipping Week surpassed expectations in its ability to draw together key industry stakeholders and regulators to discuss the urgent issues and challenges facing the sector. This year's Headline Conference at the IMO was a standout event, demonstrating the will, the passion and the intelligence of the shipping industry as it confronts – and finds answers to – the enormous challenge of its decarbonisation

Lesley Bankes-Hughes, Director, Shipping Innovation & Publishing Director, Petrosport



“

It was fantastic to see people attending and participating in LISW21 with the sole purpose of collaborating to share ideas and navigate a path for the maritime industry to understand the challenges presented by today's Environmental, Social AND Governance backdrop – and to not be afraid to tackle the difficult questions. Well done LISW21

Lindsey Keeble, Global Maritime Sector Co-Head, Head of Assets & Structured Finance Group London, Watson Farley & Williams



“

As a founding LISW sponsor and a leading global shipping law practice, NRF was delighted to play our part in an important week for the global shipping industry with LISW's 'Driving growth and recovery in a disrupted world' theme running through our events. During the week NRF was glad to welcome over 400 delegates into our offices or virtually to discuss these topics and more including sessions on decarbonisation, on diversity in maritime and the development of ports infrastructure

Philip Roche, Partner and Global Co-Head of Shipping, Norton Rose Fulbright LLP



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https://cruising.org



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CSO Alliance
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www.egcsa.com



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www.ecsa.eu



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www.hcmm.org.uk



Human Rights at Sea
www.humanrightsatsea.org



International Foundation for Aids to Navigation
www.ifan-maritime.org



Indian Maritime Association UK
www.imauk.org



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www.iaphworldports.org



International Bunker Industry Association
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International Chamber of Shipping

International Chamber of Shipping
www.ics-shipping.org



International Federation of Shipmasters' Associations
www.ifsma.org



International Marine Purchasing Association
<https://impa.net>



International Maritime Pilots' Association
www.impahq.org



International Maritime Rescue Federation
<https://international-maritime-rescue.org>



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<https://ipcsa.international>



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www.marine-salvage.com



International Seafarers Welfare & Assistance Network
www.seafarerswelfare.org



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Marine Society College of the Sea
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Maritime Digital Hub
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Maritime Skills Alliance
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Maritime UK Solent
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